Research On Valuation of Real Estate <u>Business Brands</u>

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1. Introduction

Brand valuation has been long studied and researched in the accounting and financial fields. Those studies and researches were for the reversion sales or merging purposes. Despite its long history, brand valuation is considered to be infancy in Thailand.

The realization of its importance came in around the ending of year 1999 when The Industrial Ministry, whom hold the rights to factories, land and brand names of more than forty liquor brands. One of the forty brands is the famous Thai liquor, Mekong that has been around more than one hundred years.

Before this famous and well-liked brand went on auction, its business and brand valuation were conducted. The brand was valued at USD 45 millions and was bid at a highest price of USD 178 millions.

Moreover, The Department of Commercial Registration, Ministry of Commerce and Thai Banking Association are considering implementing regulations on financial institutions enforcing them to value intangible asset (i.e., brands) as collaterals. This brand value recognition also spread to the accounting standard side of profession. It is being considered to value intangible assets and declared in the financial statement in order to reflect the true value of such company. From the statement above, a prediction of wide audience interest can be supported.

2. Theories and ideas of brand valuation in marketing

Brand means special names or signs, for example, logos, trademarks, and packages that are made by a particular producer or more to be recognized by its personality. Brands are unique and unable to be copied.

In marketing, brands are obvious means of differentiating one brand from another because it helps to create the market positioning, brand personality and brand perception. In terms of organizational accounting, brands are intangible fixed assets that are indicated by the value of the goodwill of the enterprise. Also, brands affect the

corporate痴 asset assessments according to the Accounting Standards Committee (ASC) and Accounting Standard Board (ASB). Brand is a valuable asset of a company because of the following characteristics:

- 1. Sale products and services. Apparently, many companies use one brand for several products. For example, 撤reecha Group development company, uses 釘an Preecha *followed by the locations of the construction (Preecha Srinakarin, Preecha Suwintawang, etc.), or Siam Cement Group uses 鼎otto as a brand name for faucet, sanitary ware and tile. Unsurprisingly, brand is the most important asset in the company and must be nurtured with care so that it will increase the company掬 performance potential.
- 2. An income producing factor. Businesses realize brand as an asset though the company does not tangibly exist. So, many companies are valuing their brand as an asset in the balance sheet: e.g. Reckitt and Colman, the UK toiletries, household product and food company and Rank Hovis McDougall, the UK flour and baking company. It is argued that successful brands are the results of millions of pounds of investment spent over long periods of time. However, there are considerable debates as to

* Ban means house in Thai language

whether the practice of valuing brands in the balance sheet is reasonable.

3. Create the creditability and allocate the economic incomes from franchising. Obviously, many companies whose brands are well-known have a strong commercial impetus in increasing revenue through franchising their brands and management, i.e. 7-11 and Dok Ya bookstore.

Brand equity

In marketing management, brand equity is always mentioned whenever the evaluation of brands is issued. Brand equity has been defined as the brand values in the customer痴 vi ewpoints, which involves positive attitude toward the products and services of the firm. Brand equity is formed according to these 5 factors:

- 1. Brand loyalty
- 2. Brand name or symbol awareness
- 3. Perceived quality
- 4. Brand associations
- 5. Other proprietary brand assets

Applications of brand valuation

David Haigh mentioned applications of brand valuation in A Review of Current Practice Brand Valuation.

He said that brand valuations have been extensively used for:

- 1. Balance sheet reporting: More information on brand values and disclosure in financial accounts. To reveal such information would reflect the company痴 real value to investors and increase more investment.
- 2. Mergers and acquisition planning: Today, brand valuation play a significant role in reflecting a fair market value when purchasing of a company is involved.
- 3. External investor relations: To present an increase in brand values helps draw investors and increase share buys.
- 4. Internal communication: Brand valuations have been used as a means of explaining performance and motivating management. A recent research study by Total Research found that almost half of marketing directors agreed with the suggestion that at least past of their remuneration should be linked to brand value measures.
- 5. Licensing and franchising: The brand value can be applied to determine the licensing rate.
- 6. Joint venture negotiations: Entrepreneurs that do not have their own brand and seek to buy, hire purchase or have a joint venture arrangement with branded companies, the entrepreneur should compare the

operations in the future between using the well-known brand names to identify the best investment option.

- 7. Securitised borrowing: Brands are explicitly valued and used as assets to back specific borrowing lines and provide greater security for the leader.
- 8. Litigation support: Brand valuations are now frequently used in legal cases. For example, they have been used to demonstrate the damage caused to brand values by illegal actions or illicit use of the brand names.
- 9. Fair Trading investigations: Brand valuation techniques have been used as evidence in fair trading investigations where there is a high market share which is results into of unfair trading such as monopoly of brands.
- 10. Tax planning: Tax authorities can calculate some taxes collected from joint venture companies or shareholders who are allowed to use the company痴 brand called brand royalty. The brand royalty brings many benefits to many tax authorities. The more valuable the brand, the higher the rate that can be justified to the tax authorities.

3. Research result of experts and customers awareness and attitude toward brand equity in real estate business.

This research studies on brand name awareness and attitude to in real estate business by dividing the sampling group into two group: twenty-one real estate business experts in real estate business, real estate appraisers, credit department in financial institutions, and real estate entrepreneurs. Another 600 samples of customers who bought house or land from branded real estate developers. The research found that there are some interesting results as follows:

Factors affecting brand equity

According to the research, it was found that the experts and customers have different idea about factors affecting brand equity.

Experts opinion

- 1. Creditability of the house痴 quality and standard
- 2. Creditability of the standard of housing project and entrepreneurs for example, facilities, environment of the project痴 area, security measures, number of the inhabitants income and status, after -sales services, and company痴 stability
- 3. Trade-in liquidity

Customers ideas of factors affecting brand equity

- 1. Reputation of the house痴 standard
- 2. Reputation of responsibilities to customers
- 3. Age of company
- 4. Market Leadership
- Public relations, advertising, and size of the housing project

Brand image

The experts on brand image and business developers and believe that good brand image affects brand equity. Some brands are widely well known but have a negative reputation, (e.g. brands of the low quality products) they have the lower brand equity than brands that have a positive reputation. The customers ranked Land and Houses Pubic Company with the highest points that leaves other far behind. The first and the second runner痴 up are Supalai Pubic Company and Bangkokland Pubic Company, consecutively. On the other hand, Quality Houses Pubic Company and Bangkokland Pubic Company were ranked first and second consecutively.

Table 1
Response to real estate business brand reputation

		Point of	brand	
No	Brand name	imaç	ge	
		Custome	Expert	
	Land and			
1	Houses	4.1	4.5	
2	Supalai	2.9	3	
3	Bangkokland	2.8	3.2	
	Quality			
4	Houses	2.7	3.7	
5	Sammakorn	2.5	2.8	
	Property			
6	Perfect	2.5	2.9	
	Preecha			
7	Group	2.3	2.9	
	Srevara			
8	Group	2	2.4	
	Mankongkeha	1		
9	karn	1.9	3.1	
	Noble			
10	Development	1.7	2.3	

Note: Points of brand image which five are full score collected from the sampling group.

Value added brand equity

An assumption that some customers will pay more for branded products despite indifference in physical characteristics than those non-branded ones, was set up before the survey conduct. The results supported the assumption. The customers are willing to pay18.83%to23.37%more for leading housing brand depending on brand differences. Customers that are willing to pay more for brand recognition are mostly Land and Houses, Quality Houses and Bangkokland customers respectively.

Table 2
Value added brand equity of leading real estate
developers
in the customers viewpoint

N	Brands of	Total	1%	6%	11	16	21	26	More	Avera
0.	real estate		-	-	%-	%-	%-	%-	than	ge
	agents		5%	10	15	20	25	30	30%	(%)
				%	%	%	%	%		,
1	Land and	548	18	78	52	189	31	105	7.5	23.37
	Houses	(100	(3.3	(14.	(9.5	(34.	(5.7	(19.	(13.6)	
		.0))	3))	5))	2)		
2	Quality	512	19	124	33	208	13	88	27	19.95

	Houses	(100	(3.7	(24.	(6.4	(40.	(2.5	(17.	(5.3)	
		.0))	2))	6))	2)		
3	Bangkokland	488	23	129	37	181	15	62	41	19.78
		(100	(4.7	(26.	(7.6	(37.	(3.1	(12.	(8.4)	
		.0))	4))	1))	7)		
4	Sammakorn	503	32	146	26	166	17	75	41	19.66
		(100	(6.4	(29.	(5.2	(33.	(3.4	(14.	(8.2)	
		.0))	0))	0))	9)		
5	Preecha	478	23	127	34	181	11	64	38	19.51
	Group	(100	(4.8	(26.	(7.1	(37.	(2.3	(13.	(7.9)	
		.0))	6))	9))	4)		
6	Supalai	512	27	140	35	184	17	77	32	19.31
		(100	(5.3	(27.	(6.8	(35.	(3.3	(15.	(6.3)	
		.0))	4))	9))	0)		
7	Mankongkeh	443	37	115	29	147	17	66	32	19.19
	akarn	(100	(8.4	(26.	(6.5	(33.	(3.8	(14.	(7.2)	
		.0))	0))	2))	9)		
8	Property	495	29	145	40	163	18	68	32	18.89
	Perfect	(100	(5.9	(29.	(8.1	(32.	(3.6	(13.	(6.4)	
		.0))	3))	9))	7)		
9	Srevara	480	32	139	29	176	12	53	39	18.83
	Group	(100	(6.6	(28.	(6.0	(36.	(2.5	(11.	(8.1)	
		.0))	9))	7))	0)		
10	Noble	453	36	136	32	144	14	54	37	18.78
	development	(100	(7.9	(29.	(7.1	(31.	(3.1	(11.	(7.9)	
		.0))	9))	8))	9)		

Note: () = percentage

Results from experts agree with one from the customers. Both groups are willing to pay more for brand name. Despite the agreement, the experts are only willing to pay 8.3%-17.3% depending on brand. Land and Houses gains the highest rank with Quality Houses and Sammakorn following respectively

Table 3

Value added brand of leading housing project **病**companies in the experts viewpoint

Brand	Total		Group of		Group of		Differenc			
Names			financial		value		es			
			institution(s)		appraisers					
	#	Average	#	# Average		Average	Between			
		Price		Price		Price		Price Price		groups
No. of	1		6		6					
experts	2									
Land and	1	17.3 (1)	6	20.8 (1)	6	13.7 (1)	7.1 (4)			
House	2									
Bangkoklan	1	10.5 (5)	6	15.0 (3)	5	6.0 (8)	9.0 (1)			
d	1									
Quality	1	12.8 (2)	6	16.7 (2)	6	8.9 (2)	7.8 (2)			
Houses	2									
Mankongke	1	8.7 (8)	6	10.8 (7)	6	6.5 (7)	4.3 (8)			
hakarn	2									

Preecha	1	9.1 (7)	6	10.7 (8)	6	7.4 (6)	3.3 (9)
Group	2						
Supalai	1	11.1 (4)	6	14.0 (4)	6	8.2 (3)	5.8 (6)
	2						
Srevara	1	8.3 (9)	6	10.8 (7)	6	5.8 (9)	5.0 (7)
Group	2						
Noble	1	9.7 (6)	6	13.3 (5)	5	6.0 (8)	7.3 (3)
Developmen	1						
t							
Baan	1	11.5 (3)	6	15.0 (3)	5	8.0 (5)	7.0 (5)
Sammakorn	1						
Property	1	9.7 (6)	6	11.3 (6)	6	8.1 (4)	3.2 (10)
Perfect	2						

= No. of experts () = rank

2. Brand valuation methods

The researcher realizes that in brand valuation there are more than 15 methods.

Each method depends on different data. Many of them are quite difficult to apply and implement in Thailand because of the data痴 limitation. There is the possibility of using The following three methods which uses the availability of public information.

1. Price Premium Method

Price Premium Method is a price valuation that depends on the customers—opinion. In this method, branded housing projects are compared to unbranded ones. Price premium will show the creditability of brands used evaluating the price. Then, that price valuation is considered along with the growth rate of the sales each year. There will be a ten-year forecast and calculate back to the present brand value at the end of 2000.

The assumption of price valuation through this method includes the following factors: the forecast of sales growth rate, price premium, and present value factor.

According to brand valuation by price premium method, the researcher uses the sensitivity analysis, which composes of three approaches; therefore, there are three primary evaluated prices as follows:

- Optimistic approach. In this approach, the sales are forecasted by considering sales in the past 5 years as a measure to calculate and determine the equally increasing sales every year at the same rate as 1995 that real estate business grew under normal condition. This approach is also used 12% as a discount rate. An annuity is calculated on the ten-year痢 earnings.

- Most likely approach. This approach determined the sales growth rate to be the same as the sales of 1996-2000. This approach also set the discount rate at 15%, the annuity is calculated on the ten-year痴 earnings.
- Pessimistic approach. This approach determines
 the housing project痴 sales to be the same as the
 sales of 1996-2000. But with a discount rate at
 15%, and the annuity is calculated on the five
 years earnings.

Elements of the method	Descriptions
General housing project	Generic branded housing
	projects have been identified at
	100% of brand value in order to
	compare them with leading
	branded ones
Leading branded housing	Leading branded projects that
project that is evaluated the	are assessed the brand value
brand value	comparing with those generic

Price Premium	calculation the interviews of experts in real estate business who assess the prices of the projects directly. The value is also calculated along with an accounting standard and they assess the prices with the lowest rate. Brand value minuses value of
Price Premium	experts in real estate business who assess the prices of the projects directly. The value is also calculated along with an accounting standard and they assess the prices with the lowest rate.
Price Premium	who assess the prices of the projects directly. The value is also calculated along with an accounting standard and they assess the prices with the lowest rate.
Price Premium	projects directly. The value is also calculated along with an accounting standard and they assess the prices with the lowest rate.
Price Premium	also calculated along with an accounting standard and they assess the prices with the lowest rate.
Price Premium	accounting standard and they assess the prices with the lowest rate.
Price Premium	assess the prices with the lowest rate.
Price Premium	lowest rate.
Price Premium	
Price Premium	Brand value minuses value of
	generic branded project
Sales growth rate	Sales growth ratio each year
	is from the past sales growth
	rate that is adjusted to the
	assumption of sensitive analysis
Sales revenue	Sales revenue each year is from
	a company痴 financi al budget
	reporting to the Stock Exchange
	of Thailand (SET)
Brand earnings	Value of income from brand
	names. The value is calculated
	from price premium of sales
	revenue
Discount rate	The researcher sets the
	discount rate at 12% and 15%
	equally in every project and
	every year(12% of discount rate
	is only for Optimistic Approach)
Brand earnings	Sales revenue each year is from a company痴 financi al budge reporting to the Stock Exchang of Thailand (SET) Value of income from brand names. The value is calculated from price premium of sales revenue The researcher sets the discount rate at 12% and 15% equally in every project and every year(12% of discount rate

PV Factor	It is calculated from 12% and			
	15% of discount rate			
Present value	Brand value of each year that is			
	calculated from brand			
	earnings multiples PV Factor			
Net Present Value	All brand values assessed at the			
	end of 2000. They are			
	calculated by putting the			
	brand痴 NPV from Year 0 to			
	Year 10(2000-2010)			

This method, when putting each brand痴 data in the table, for example, calculating brand value of Land and Houses in Table 4, the result from the Price Premium Method is achieved.

2. Multiple of Historical earning method.

This method痴 results are the earnings based on consideration of the past and future performances by using past five years revenue as the sales forecasts or current value; therefore, it is a backward calculation from Year 4 to 0. Elements of the method are as follows,

Elements of the method	Description
Net Sales	Overall incomes in each year that
	the company reveals to the Stock

	Exchange of Thailand (SET)
Net Profit	Every housing project has been
I NECE FIORE	
	set at 18.75 % of sales
	approaching to the report
	conducted by undergraduate
	students in Finance, Thammasat
	University (12-20%)
Tangible Capital Employed	Tangible Capital Employed =
	62.50% of every project. This
	estimated percentage is from
	interviewing the entrepreneurs
	who live in Thailand where the
	percentage of sales is higher than
	other countries (50%).
Charge for Capital	It is set at 5% every project. This
	number is cited from the method
	in David Haigh痴 rep ort and the
	value is calculated from 5% of
	tangible capital employed.
Intangible Earnings	All intangible asset earnings
	calculated from net profit -
	change of capital.
Brand Earnings	It is cited from David Haigh痴
	method set at 75% every project
	to calculate the value of brand
	earnings in 75% of intangible
	earnings.
Tax Rate	It is 30% every project according

	to Thai government measures for			
	listed companies.			
Tax	Tax from 30% of brand earnings.			
Post-tax Brand Earnings	Brand earnings- tax.			
Weighting	Calculations from David Haigh东			
	method weighing Year-4 until			
	Year 0 that are 1-5 respectively.			
Income after being weighted	Total post-tax brand earnings			
	from Year-4 to Year 0 multiple			
	weighing divide15 (all weight)			
Multiple	1. It is applied from Thai			
	accounting measures that cut			
	the value of goodwill within 5			
	years so that the multiple is 5.			
	2. It uses average PE ratio of			
	listed real estate developing			
	company at the end of 2000.			
Brand Value	All brand values at the end of			
	2000.			

Note: In this research, by applying many factors to suit Thailand access the researcher evaluates the net profit from the David Haigh access method widely used in many foreign countries. The researcher decides not to use the company access real net profit because real estate businesses in Thailand have turned down caused by exchange rate and economic crisis, which are irregular factors. Profit inequality of each company would devalue the creditability of valuation. From the used method, net profit is an

average profit in real estate businesses. Strong branded companies are likely to have higher sales than weaker branded companies. Therefore, company π sales and multiple show the b r a n d v a l u a t i o n .

Table 5 shows Land and House Public Company Limited brand valuation using Historical Earnings Method

Table 5
Brand valuation of Land and Houses
by Multiple of Historical Earning Method

		Year -4	Year-3	Year -2	Year -1	Year 0	Brand
							valuation
Unit: 1,0000		1996	1997	1998	1999	2000	
Net Sales		10,593,3	8,014,92	10,275,0	4,692,20	6,925,87	
		20	0	90	0	0	
Net Profit	18.75	1,986,24	1,502,79	1,926,57	879,788	1,298,60	
	%	8	8	9		1	
Tangible	62.50	6,620,82	5,009,32	6,421,93	2,932,62	4,328,66	
Capital	%	5.00	5.00	1.25	5.00	8.75	
Employe							
d							

Charge f	or	331,041.	250,466.	321,096.	146,631.	1,082,16	
Capital 5%		25	25	56	25	7.19	
Intangibl	е	1,655,20	1,252,33	1,605,48	733,156.	216,433.	
Earnings		6.25	1.25	2.81	25	44	
Brand Ea	rnings	1,241,40	939,248.	1,204,11	549,867.	811,625.	
75%		4.69	44	2.11	19	39	
Tax Rate		30%	30%	30%	30%	30%	
Tax		372,421.	281,774.	361,233.	164,960.	243,487.	
		41	53	63	16	62	
Post Tax B	rand	868,983.	657,473.	842,878.	384,907.	568,137.	
Earnings		28	91	48	03	77	
Weightin		1	2	3	4	5	
g							
Weighted E	Brand					606,192	
Earnings							
Multiple						5	3,030,00
							0
Multiple						9.27	5,620,00
							0
Sources:	1. Net s	sales are cite	ed from the S	Stock Exchai	nge of Thaila	and (SET)	
	2. Percentages of management earnings and tangible capital employed are						
	cited from land development project痴 owners compared to percentages of						
	earnings per sales of company making the research in general cases						

3. Stock Premium Method

This method is based on the concept of company痴 stock value that affects the market price. When deducting the market value from the other tangible assets value, it shows the intangible assets value, which is the brand valuation. Therefore, this method assesses the value from

any years in the past or from the average of stock value in many years.

Elements of the	Descriptions
method	
Assets Value	Project痴 asset value informed to the
	Stock Exchange of Thailand (SET)
Creditability Value	Project痴 creditability value info rmed to
	the Stock Exchange of Thailand (SET)
Shareholders	Asset Value minuses Creditability Value
e q u i t y	
Stock痴 closing	Project痴 closing price of stock at year
price at year ending	ending informed to the Stock Exchange of
	Thailand (SET)
Numbers of shares	Project痴 numbers of shares at year
at year ending	ending informed to the Stock Exchange of
	Thailand (SET)
Market price	Stock痴 closing price at year ending
	multiple Numbers of shares at year
	e n d i n g
Premium	Market price minuses Shareholders
	e q u i t y
Average	Project痴 brand valuation at the end of
	y e a r 2 0 0 0
	Calculated by combining the premium of

	each year(5 years) and dividing by the
	amount of year(5 years)
Weighted Average	Project痴 weighted brand valuation at
	the end of year 2000
	Calculated by multiplying the total of
	premium from year 1995 to 2000 with
	weighted value of each year which are 1
	to 5 respectively and dividing by total of
	weighting which is 15

Table 6 shows Land and Houses Public Company Limited brand valuation using stock premium method.

Table 6
Brand valuation of Land and Houses
by Stock Premium Method

(Unit:	1996	1997	1998	1999	2000	Average
1,000,000)						
Total Asset	39,297.47	37,991.3	30,849.6	28,024.0	28,896.4	33,011.7
		6	6	3	5	9
Total	23,871.98	27,063.2	22,965.0	16,595.0	14,901.3	21,079.3
creditability		4	0	0	3	1
Shareholders	15,425.49	10,928.1	7,748.66	11,429.0	13,995.1	11,932.4
equity		2		3	2	8
Stock痴	174.00	9.00	23.00	24.00	13	48.60
closing price at						

year ending						
Numbers of	162.24	341.49	351.16	623.62	623.62	420.43
shares at year						
ending						
Market Price	28,229.93	3,073.45	8,076.57	14,966.8	8,107.06	12,490.7
				1		6
Premium	12,804.44	-7,854.67	191.91	3,537.78	-5,888.06	558.28
Weight/	1	2	3	4	5	-1,174.56
Weighted						
Value						

4. Conclusion of Brand Valuation

From the researcher痴 point of view, all of the three methods, the best and the most reliable approach to value price within the constraints of the researcher痴 information availability and the real estate business market痴 condition is Price Premium Method. This method uses past sales as a standard to forecast future sales with the consideration of the possibility of the future market trend. Moreover, brand valuation research of both customers and experts are also employed to evaluate price of real estate. To determine the assumption of brand valuation from Sensitive Analysis, the researcher realized that the differences of market痴 potentials of each brand equities.

Multiple of Historical Earning Method is less reliable than Price Premium Method. This method calculates each company痴 real sales in the past by using weighted average to reflect the companies brand potential but lacks of customer痴 concern on the brand reputation that is considered as a weakness of this approach. Many domestic information in Thailand that is used in this method are unclear so international resource or using primary research in some parts is needed. These may devalue the creditability.

Stock Premium Method is not suitable to evaluate brand valuation. Though it is easy, and information is easily gained, but because of Thai痢 economic crisis, information gained might be distorted by it. This leads to an under value.

Regarding the conclusion made above, the researcher sees suitable to value brand with Price Premium Method. With this method, Land and Houses was appraise with the highest value of 6,868 million baht, Bangkokland 1,532 million baht, Quality Houses 1,187 million baht, Supalai 349 million baht and Sammakorn 131 million baht consecutively.

Table 7
Brand value Comparison Result

	Brand value (Unit: million bath) 45 bath =				
	1US\$				
Brand	Price	Multiple of	Stock		
	Premium	Historical	Premium		
		Earning			
1. Land and	6,868	5,620	-1,175		
Houses					
2.	1,532	1,910	-9,071		
Bangkokland					
3. Quality	1,187	2,410	122		
Houses					
4. Supalai	349	360	-562		
5.	131	160	-844		
Sammakorn					

Note:

- 1. The price was estimated on December 31, 2000.
- 2. For Price Premium Method, the brand equities of Land and Houses and

Quality Houses are based on the assumption of normal market condition. While other brands are based on a lower market performance. This assumption was based on the observation of subject companies adaptation during economic downturn.

3. For Multiple of Historical Earning Method, the brand equities of Land and Houses and Quality Houses are based on

Multiple 9.27 while the remaining three are based on Multiple 5. This is based on the companies adaptation during the economic crisis along with the researcher 痴 opinion.

6. Discussion

Based on the conduct of this paper and field researches, the researcher would like to analyze the connection between different parts of the research is result and also presents some suggestions for further research development in this field.

1. Relationship Between Brand value and Sales Volume

Table 8
Brand value and Sales Volume Comparison Result

Unit: million bath (45 bath = 1US\$)

Brand	Brand value	Average	Brand value
		Sales per	per Sales
		year (1995-	
		2000)	
1. Land and	6,868	8,279.85	82.95%
Houses			
2. Quality	1,187	3,476.22	34.14%

Houses			
3.	1,532	4,258.33	35.98%
Bangkokland			
4. Supalai	349	986.74	35.37%
5.	131	468.58	27.96%
Sammakorn			

From Table 8, it can be seen that the assessed brand value per sales is between 28-83% of the average sales per year, depending on the brand痴 strength. The stronger value the brand is, the higher in proportion the brand value will be when compared to the average sales per year. The brand value per sales of the brands in the rank second to fifth rank are indifference, except for Land and Houses that has dramatically higher brand value per sales than those of other brands.

2. Relationship Between Brand value and Asset Value

Table 9
Relationship between Brand value and Asset Value

Unit: million baht

Brand	Brand value	Assets on	Brand value
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		December	per Assets
		31, 2000	
1. Land and	6,868	28,896.45	23.77%
Houses			
2. Quality	1,187	10,790.55	11.00%
Houses			
3.	1,532	52,960.18	2.89%
Bangkokland			
4. Supalai	349	7,459.54	4.68%
5.	131	1,776.31	7.37%
Sammakorn			

Note: Bangkokland痴 assets were estimated on March 31, 2000.

From Table 9, it can be seen that the brand value of Land and Houses reaches 23.77% of asset value while those of Bangkokland and Supalai are only at 2.89% and 4.68% of asset value respectively. This can be explained different looking business by at their schemes. Bangkokland and Supalai mainly focus on condominium business and have invested greatly on buying lands while most of Land and Houses projects will focus on single Hence, the investment of each Land and houses. project is lower than those of Bangkokland and Houses

Supalai, making the total brand value per assets of Land and Houses obviously higher than those of other brands.

7. Remarks and Suggestions

According to the careful research and its results, the researcher concluded some useful remarks and suggestions for the interested people, who want to further the studies of brand valuation as follows,

1. According to the field research, the researcher encountered some problems in questioning brand value from customers. The researcher wanted to exclude the physical factors of the housing project such as facilities provided and environment, but in stead considered only about brand comparison in the questionnaire answering, which was difficult to implement. As when thinking about some brands like Land and Houses compared to unbranded housing project, they usually thought of physical structure of the housing project which they experienced before, and took it into consideration before answering the questionnaires. Therefore, the results of the research could be deviated. Some brands were over-priced since physical added value of the housing project was included. Interested people who want to further the studies should show the photos or

pictures in the questionnaires in order to lessen physical b i a s .

- 2. All five brand value were related to their sales more than the customers brand associations and added value of the price received from the customers and experts questionnaire answers. This was probably because of awareness, image and value-added price grading. Questionnaire answerers would consider each residence itself or the whole picture of the housing project; therefore, the scores or price of each brand was not as diverse as total brand value of the company. The assessments by taking each brand痴 sales basis into the calculation made the brand with varied sales have obvious diverse as each brand with varied sales have obvious
- 3. In the researcher痴 viewpoint, brand valuation of real estate business should have unique characters, which are different from brand valuation of consumer products such as soap, soda pop, and clothes. When these products brands are well known, the entrepreneurs can expand the market and channels of distribution without any limitation in locations. Moreover, brand is the important factor that influences on any decisions to purchase products, while in real estate business, consumers make decisions to purchase based on locations and products more than the brand itself. Also,

the repurchasing rate in real estate business is lower than consumer products. Besides, the real estate entrepreneurs have limitation in distribution, as the products cannot be moved due to their physical structure. Any popular brand companies with their housing projects located on the poor sites cannot compete with their rivals, and it becomes difficult to induce the customers to purchase their products by their brands. On the contrary, general products have no limitation in locations. If any problems about the area or retail stores risen, they can be solved by setting up salesmen or arranging sales representative, which can be easily increasing under the brand痫 accumulative acceptance and popularity.

4. According to the research results, there is an obvious answer for the hypothesis that brands have value and influence on making a purchase of residence as well as an increased price of products, especially in real estate business. However, the proper methods and channels of brand valuation in real estate business in Thailand is still inconclusive due to data limitation, duration, market situation and acceptable approaches. Besides, brand valuation is a new issue in Thailand. Nonetheless, researcher believes that if there are more interested people attentive in studies on the suitable

channels and methods, brand valuation will become explicit and acceptable in Thai business circle.

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